

*Note: These materials were presented by AMR Corporation to a corporate agency audience in Beijing on February 26, 2013 and in Shanghai on February 27, 2013.*



February 26/27

## American Airlines – an overview

**oneworld** China presentation



# Important Information for Investors and Stockholders

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval. The proposed merger transaction between AMR Corporation ("AMR") and US Airways Group, Inc. ("US Airways") will be submitted to the stockholders of US Airways for their consideration. AMR expects to file with the Securities and Exchange Commission ("SEC") a registration statement on Form S-4 that will include a prospectus of AMR and a proxy statement of US Airways, and US Airways expects to file with the SEC a definitive proxy statement on Schedule 14A. AMR and US Airways also plan to file other documents with the SEC regarding the proposed transaction. INVESTORS AND SECURITY HOLDERS OF US AIRWAYS ARE URGED TO READ THE PROXY STATEMENT, PROSPECTUS AND OTHER RELEVANT DOCUMENTS THAT WILL BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Investors and security holders will be able to obtain free copies of the proxy statement, prospectus and other documents containing important information about AMR and US Airways, once such documents are filed with the SEC, through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by US Airways, when and if available, can be obtained free of charge on US Airways' website at [www.usairways.com](http://www.usairways.com) or by directing a written request to US Airways Group, Inc., 111 West Rio Salado Parkway, Tempe, Arizona 85281, Attention: Vice President, Legal Affairs. Copies of the documents filed with the SEC by AMR, when and if available, can be obtained free of charge on AMR's website at [www.aa.com](http://www.aa.com) or by directing a written request to AMR Corporation, P.O. Box 619616, MD 5675, Dallas/Fort Worth International Airport, Texas 75261-9616, Attention: Investor Relations or by emailing [investor.relations@aa.com](mailto:investor.relations@aa.com).

US Airways, AMR and certain of their respective directors, executive officers and certain members of management may be deemed to be participants in the solicitation of proxies from the stockholders of US Airways in connection with the proposed transaction. Information about the directors and executive officers of US Airways is set forth in its proxy statement for its 2012 annual meeting of stockholders, which was filed with the SEC on April 27, 2012. Information about the directors and executive officers of AMR is set forth in its Annual Report on Form 10-K for the fiscal year ended December 31, 2011, which was filed with the SEC on February 15, 2012. These documents can be obtained free of charge from the sources indicated above. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the prospectus and proxy statement and other relevant materials when and if filed with the SEC in connection with the proposed transaction.

# Forward-Looking Statements

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This document includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as “may,” “will,” “expect,” “intend,” “anticipate,” “believe,” “estimate,” “plan,” “project,” “could,” “should,” “would,” “continue,” “seek,” “target,” “guidance,” “outlook,” “forecast” and other similar words. These forward-looking statements are based on AMR’s and US Airways’ current objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. The following factors, among others, could cause actual results and financial position and timing of certain events to differ materially from those described in the forward-looking statements: failure of a proposed transaction to be implemented; the challenges and costs of closing, integrating, restructuring and achieving anticipated synergies; the ability to retain key employees; and other economic, business, competitive, and/or regulatory factors affecting the businesses of US Airways and AMR generally, including those set forth in the filings of US Airways and AMR with the SEC, especially in the “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” sections of their respective annual reports on Form 10-K and quarterly reports on Form 10-Q, their current reports on Form 8-K and other SEC filings, including the registration statement, proxy statement and prospectus. Any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statements. Neither AMR nor US Airways assumes any obligation to publicly update or supplement any forward-looking statement to reflect actual results, changes in assumptions or changes in other factors affecting these forward-looking statements except as required by law.

# American Airlines – an overview

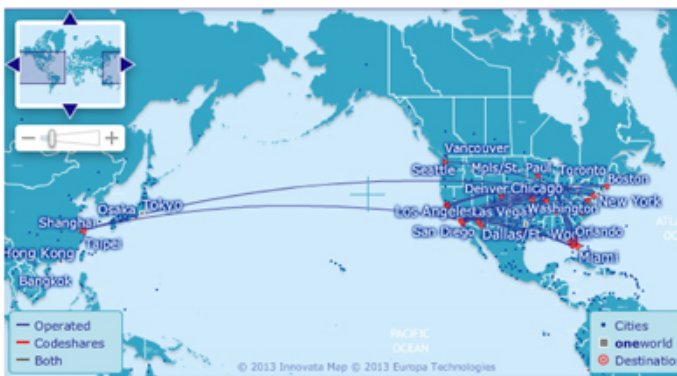


- 世界上最大的航空公司之一
- One of the largest carriers in the world
- 飞往50多个国家260多个机场
- Flies to more than 260 cities in more than 50 countries
- 2012年运输旅客1.07亿
- Carried 107M pax in 2012
- 公司机队整体规模超过900架飞机
- Owns a fleet of more than 900 planes
- Main hubs (枢纽港):
  - Dallas/Fort Worth (达拉斯)
  - Chicago O'Hare (芝加哥)
  - Miami (迈阿密)
  - Los Angeles (洛杉矶)
  - New York JFK (纽约)
- oneworld affiliates(子公司):
  - American Eagle
  - American Connection
- Recently announced merger with US Airways

# American Airlines – China operations



BJS: ORD (Daily)  
Plus 37 destinations via single connection



SHA: ORD, LAX (Daily)  
Plus 38 destinations via single connection



**Mainline Fleet Facts**  
(As of 12/31/12)

**Total Operating Mainline Fleet: 608**

**Narrow-body**

- MD-80: 190
- Boeing 737-800: 195
- Boeing 757-200: 102

**Wide-body**

- Boeing 767-200ER: 14
- Boeing 767-300ER: 58
- Boeing 777-200ER: 47
- Boeing 777-300ER: 2

**Fleet Order Book**

- Boeing 737 Family: 111
- Boeing 737 Max Family: 100
- Boeing 777 Family: 18
- Boeing 787 Family: 42
- Airbus 320 Family: 130
- Airbus 320 NEO Family: 130
- Options for 523 Additional Aircraft

**Total Operating Mainline Fleet: 340**

**Narrow-body**

- Airbus A319: 93
- Airbus A320: 72
- Airbus A321: 75
- Boeing 737-400: 32
- Boeing 757-200: 24
- Embraer EMB-190: 18

**Wide-body**

- Boeing 767-200ER: 10
- Airbus A330 (200/300): 16

**Fleet Order Book (2013-2019 Deliveries)**

- Airbus A320 Family: 46
- Airbus A330 Family: 8
- Airbus A350 Family: 22



**Regional Fleet Facts**  
(As of 12/31/12)

**Owned Regional Carriers**

- American Eagle

**Non-Owned Regional Partners**

- Republic
- Chautauqua
- SkyWest
- ExpressJet

**Total Operating Regional Fleet: 281**

**Regional Jets**

- Bombardier CRJ (200/700): 59
- Embraer (135/140/145): 213

**Turbo Props**

- Super ATR: 9

**Owned Regional Carriers**

- Piedmont
- PSA

**Non-Owned Regional Partners**

- Air Wisconsin
- Chautauqua
- Mesa
- Republic
- SkyWest
- Trans States

**Total Operating Regional Fleet: 282**

**Regional Jets**

- Bombardier CRJ (200/700/900): 171
- Embraer (145/170/175): 67

**Turbo Props**

- Dash 8 (100/300): 44

# Airlines at a Glance



Parent Company	AMR Corporation	US Airways Group, Inc.
<p><b>2010 Annual Revenues</b></p>	Operating Revenue Total: \$24.85 bn	Operating Revenue Total: \$13.83 bn
<p><b>Headquarters</b></p>	Fort Worth, Texas	Tempe, Arizona
<p><b>2010 Consolidated Traffic Data (System) (As of 12/31/12)</b></p>	<ul style="list-style-type: none"> <li>Passengers Boarded/Enplanements (thousands): 107,810</li> <li>Revenue Passenger Miles (millions): 136,620</li> <li>Available Seat Miles (millions): 166,224</li> <li>Passenger Load Factor: 82%</li> </ul>	<ul style="list-style-type: none"> <li>Passengers Boarded/Enplanements (thousands): 82,546</li> <li>Revenue Passenger Miles (millions): 73,318</li> <li>Available Seat Miles (millions): 88,425</li> <li>Passenger Load Factor: 83%</li> </ul>
<p><b>Alliance</b></p>	<p><b>oneworld® Alliance</b></p> <p><b>Joint Business Agreements</b></p> <ul style="list-style-type: none"> <li>British Airways</li> <li>Boeing</li> <li>JAL</li> <li>Qantas</li> </ul>	Star Alliance
<p><b>Frequent Flyer Program</b></p>	AAdvantage®	Dividend Miles
<p><b>Member Lounges</b></p>	<p>Admirals Club</p> <p><b>Total Lounges: 37</b></p>	<p>US Airways Club</p> <p><b>Total Lounges: 19</b></p>
<p><b>Destinations</b></p>	<ul style="list-style-type: none"> <li>273 Domestic and International Destinations</li> <li>51 Countries/Territories Served</li> <li>Total Daily Departures: More Than 3,500</li> </ul>	<ul style="list-style-type: none"> <li>206 Domestic and International Destinations</li> <li>32 Countries/Territories Served</li> <li>Total Daily Departures: More Than 3,000</li> </ul>
<p><b>Hubs</b></p>	<ul style="list-style-type: none"> <li>Chicago O'Hare International Airport</li> <li>Dallas/Fort Worth International Airport</li> <li>John F. Kennedy International Airport</li> <li>Los Angeles International Airport</li> <li>Miami International Airport</li> </ul>	<ul style="list-style-type: none"> <li>Charlotte Douglas International Airport</li> <li>Philadelphia International Airport</li> <li>Phoenix Sky Harbor International Airport</li> <li>Ronald Reagan Washington National Airport</li> </ul>
<p><b>Employees</b></p>	<p><b>Total: ~81,400</b></p> <ul style="list-style-type: none"> <li>Pilots (APA): 8,200</li> <li>Flight Attendants (APFA): 16,600</li> <li>Mechanics, Fleet Service, Store Clerks, Dispatchers, Ground School/Simulator Instructors/Technicians, Maintenance Control Technicians (TWU): 21,000</li> <li>Agents and Reservations Reps: 5,800</li> <li>Wholly Owned Regional: 14,800</li> <li>Administrative/Other: 8,900</li> </ul>	<p><b>Total: ~38,600</b></p> <ul style="list-style-type: none"> <li>Pilots (USAPA): 4,400</li> <li>Flight Attendants (AFA): 6,700</li> <li>Maintenance and Related (IAM): 3,500</li> <li>Fleet Service (IAM): 5,700</li> <li>Passenger Service (CWA/IBT): 6,500</li> <li>Wholly Owned Regional: 6,400</li> <li>Administrative/Other: 5,400</li> </ul>