

The background of the slide features a low-angle shot of an American Airlines aircraft's tail and wing against a clear blue sky with light clouds. The tail fin is decorated with the airline's signature red, white, and blue striped pattern. A large, semi-transparent graphic consisting of a blue trapezoid and a red trapezoid is overlaid on the right side of the image, serving as a backdrop for the text.

American Airlines Group Inc.

FIRST QUARTER 2023 FINANCIAL RESULTS

April 27, 2023

Forward-looking statements

Certain of the statements contained in this presentation should be considered forward-looking statements within the meaning of the Securities Act of 1933, as amended, the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as “may,” “will,” “expect,” “intend,” “anticipate,” “believe,” “estimate,” “plan,” “project,” “could,” “should,” “would,” “continue,” “seek,” “target,” “guidance,” “outlook,” “if current trends continue,” “optimistic,” “forecast” and other similar words. Such statements include, but are not limited to, statements about the Company’s plans, objectives, expectations, intentions, estimates and strategies for the future, and other statements that are not historical facts. These forward-looking statements are based on the Company’s current objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. These risks and uncertainties include, but are not limited to, those set forth herein as well as in the Company’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2023 (especially in Part I, Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations and Part II, Item 1A. Risk Factors), and other risks and uncertainties listed from time to time in the Company’s other filings with the Securities and Exchange Commission. Additionally, there may be other factors of which the Company is not currently aware that may affect matters discussed in the forward-looking statements and may also cause actual results to differ materially from those discussed. The Company does not assume any obligation to publicly update or supplement any forward-looking statement to reflect actual results, changes in assumptions or changes in other factors affecting these forward-looking statements other than as required by law. Any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statement.

Introductory remarks and commercial update



2023 on track with strong first quarter

- Net income in the first quarter of \$10 million. Excluding net special items¹, net income of \$33 million
- Record first-quarter revenue and **record quarterly free cash flow generation¹ of \$3.0 billion**
- Operated more than 476,000 flights in the quarter, with an average load factor of 80.0%
- **Strong operational performance**, serving ~48 million customers during the quarter
- Ended the first quarter with \$14.4 billion of total available liquidity

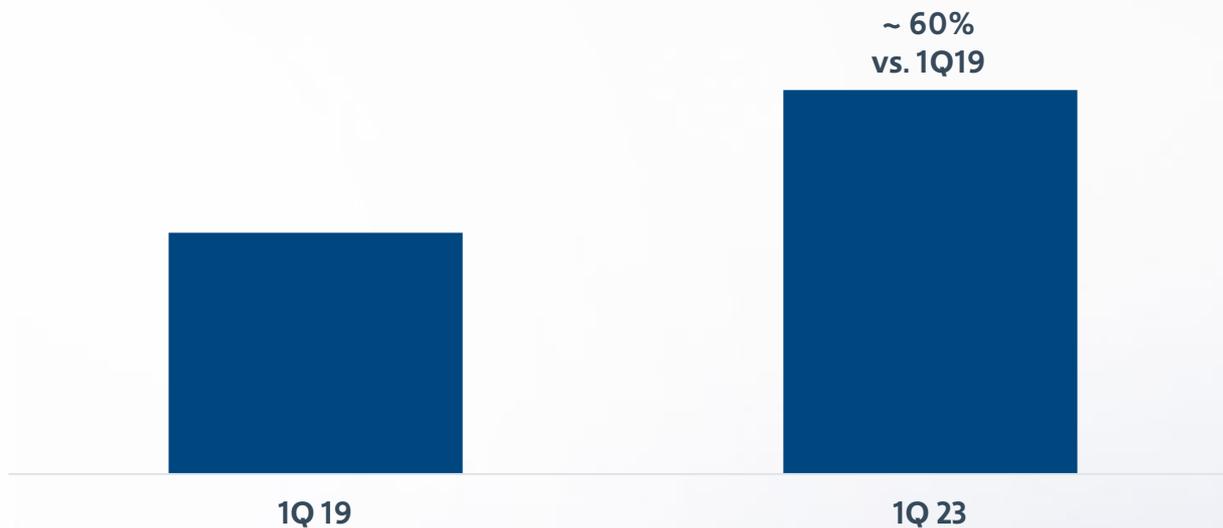


¹. See GAAP to non-GAAP and free cash flow reconciliations at the end of this presentation.

Loyalty program remains strong

- American's AAdvantage loyalty and travel rewards program continues to grow, with enrollments up ~60% vs. 1Q19

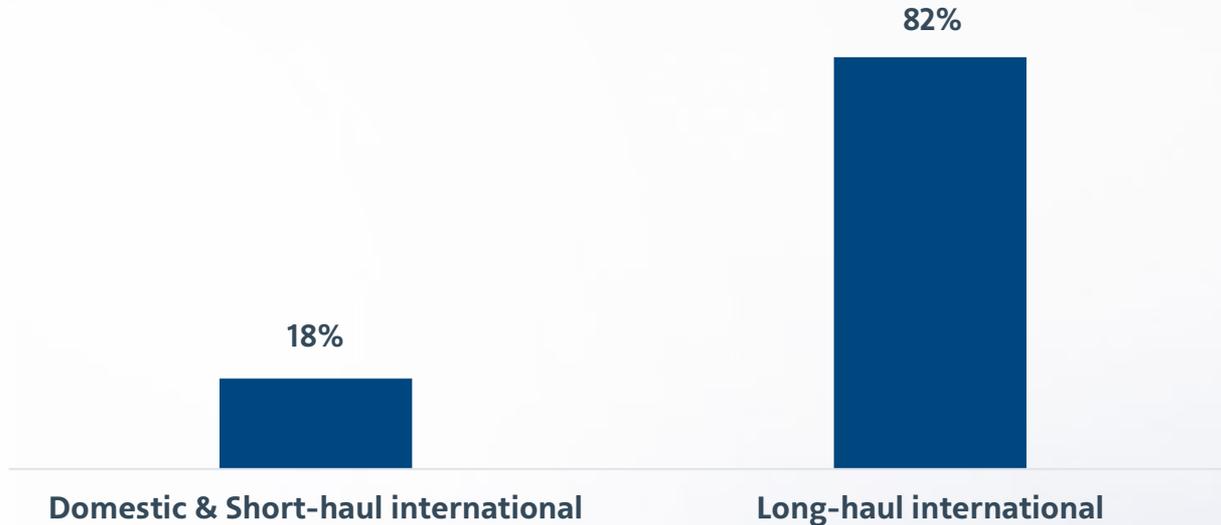
New loyalty member accounts



2Q 2023 capacity growth mix

- More than 80% of American's 2Q23 year-over-year capacity growth is driven by restoring its long-haul international network and boosting utilization of its widebody aircraft assets

Contribution to 2Q23 y/y capacity¹ growth



1. Scheduled ASMs, Diio selling as of 4/24/23, Atlantic includes Middle East/India.

Financial update



First-quarter results

	GAAP		Non-GAAP ¹	
	<i>(in millions, except share and per share amounts)</i>			
	1Q23	1Q22	1Q23	1Q22
Operating Income (Loss)	\$438	(\$1,723)	\$451	(\$1,566)
Income (Loss) Before Income Taxes	\$17	(\$2,086)	\$45	(\$1,926)
Net Income (Loss)	\$10	(\$1,635)	\$33	(\$1,510)
Earnings (Loss) per common share:				
Basic	\$0.02	(\$2.52)	\$0.05	(\$2.32)
Diluted	\$0.02	(\$2.52)	\$0.05	(\$2.32)
Weighted average shares outstanding (in thousands):				
Basic	652,000	649,503	652,000	649,503
Diluted	656,707	649,503	656,707	649,503

Note: May not recalculate due to rounding.

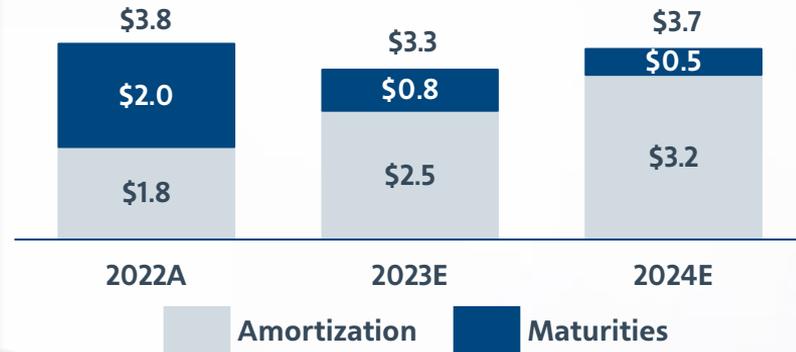
1. See GAAP to non-GAAP reconciliation at the end of this presentation.

Limited capex and debt maturities support deleveraging

- Manufacturer delivery delays have pushed aircraft capex requirements to outer years

Limited maturities minimize refi risk

Debt payments¹
(in billions)



Younger fleet drives lower capex

Total capex forecast²
(in billions)



Note: May not recalculate due to rounding.

1. Source: Company filings, as of December 31, 2022. Debt payments include amortization and final maturity payments for debt and finance leases.

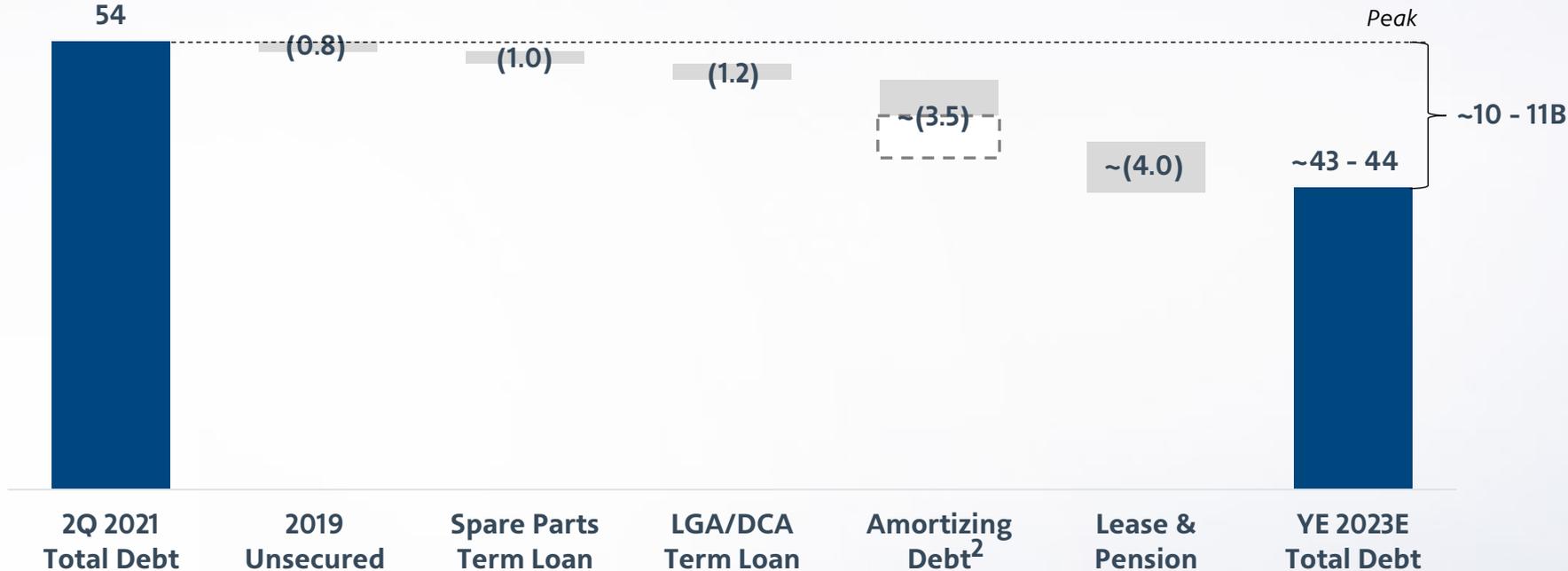
2. Source: Company filings, 2021 includes net inflows from return of PDPs.

Deleveraging progress continues...

- On track to reduce total debt¹ from peak levels by \$10 to \$11 billion by the end of 2023

(\$ in billions)

Total Debt¹ Reduction



 2023 estimated amortizing debt²

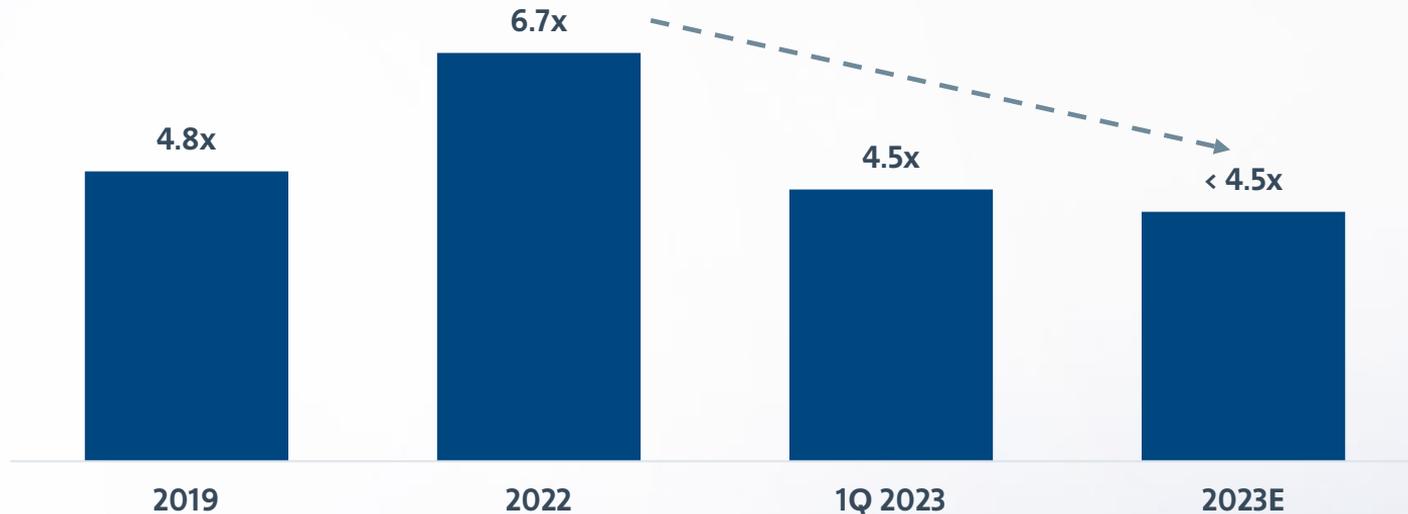
1. Total debt includes debt, finance leases, operating lease liabilities and pension obligations.

2. Net of new financings.

...and credit ratios are improving

- 1Q23 ending net debt¹ to adjusted EBITDAR² ratio of 4.5x, the lowest level since year-end 2019
- Long-term target of BB credit rating would be supported by the completion of our debt-reduction goal and continued earnings strength

Net Debt¹/Adj. EBITDAR² Over Time



1. Net debt is defined as debt, finance leases, operating lease liabilities and pension obligations net of unrestricted cash and short-term investments.

2. Adj. EBITDAR is defined as earnings excluding the impact of net special items before net interest, other non-operating expenses, taxes, depreciation, amortization and aircraft rent. See Adj. EBITDAR reconciliation at the end of this presentation.

Second-quarter and full-year outlook

	2Q2023	FY2023
Total capacity (ASMs) (vs. 2022)	~+3.5% to +5.5%	~+5% to +8%
TRASM (vs. 2022)	~ - 2% to - 4%	
CASM-ex ^{1,2} (vs. 2022)	~+3.5% to +5.5%	
Fuel (\$/gallon) ³	~\$2.65 to \$2.75	
Adjusted operating margin ¹	~11% to 13%	
Adjusted earnings per diluted share ¹	~\$1.20 to \$1.40	~\$2.50 to \$3.50

1. CASM-ex is cost per available seat mile (CASM) excluding fuel and net special items and is a non-GAAP measure. All adjusted operating margin and adjusted earnings per diluted share guidance excludes the impact of net special items and are non-GAAP measures. The Company is unable to reconcile certain forward-looking projections to GAAP as the nature or amount of net special items cannot be determined at this time. Please see GAAP to non-GAAP reconciliation at the end of this document.

2. The Company's full-year 2023 forecast includes approximately 3 points for the estimated CASM-ex impact of anticipated new labor agreements.

3. Consumption of ~1,040 million gallons in 2Q 2023 based on April 14, 2023 forward fuel curve.



Thank you,
#AATeam!

1Q23
April 27, 2023

GAAP to non-GAAP reconciliation

Reconciliation of GAAP Financial Information to Non-GAAP Financial Information

American Airlines Group Inc. (the Company) sometimes uses financial measures that are derived from the condensed consolidated financial statements but that are not presented in accordance with GAAP to understand and evaluate its current operating performance and to allow for period-to-period comparisons. The Company believes these non-GAAP financial measures may also provide useful information to investors and others. These non-GAAP measures may not be comparable to similarly titled non-GAAP measures of other companies, and should be considered in addition to, and not as a substitute for or superior to, any measure of performance, cash flow or liquidity prepared in accordance with GAAP. The Company is providing a reconciliation of reported non-GAAP financial measures to their comparable financial measures on a GAAP basis.

The tables below present the reconciliations of the following GAAP measures to their non-GAAP measures:

- Operating Income (Loss) (GAAP measure) to Operating Income (Loss) Excluding Net Special Items (non-GAAP measure)
- Operating Margin (GAAP measure) to Operating Margin Excluding Net Special Items (non-GAAP measure)
- Pre-Tax Income (Loss) (GAAP measure) to Pre-Tax Income (Loss) Excluding Net Special Items (non-GAAP measure)
- Pre-Tax Margin (GAAP measure) to Pre-Tax Margin Excluding Net Special Items (non-GAAP measure)
- Net Income (Loss) (GAAP measure) to Net Income (Loss) Excluding Net Special Items (non-GAAP measure)
- Basic and Diluted Earnings (Loss) Per Share (GAAP measure) to Basic and Diluted Earnings (Loss) Per Share Excluding Net Special Items (non-GAAP measure)

Management uses these non-GAAP financial measures to evaluate the Company's current operating performance and to allow for period-to-period comparisons. As net special items may vary from period-to-period in nature and amount, the adjustment to exclude net special items allows management an additional tool to understand the Company's core operating performance.

Additionally, the tables below present the reconciliations of total operating costs (GAAP measure) to total operating costs excluding net special items and fuel (non-GAAP measure) and total operating costs per ASM (CASM) to CASM excluding net special items and fuel. Management uses total operating costs excluding net special items and fuel and CASM excluding net special items and fuel to evaluate the Company's current operating performance and for period-to-period comparisons. The price of fuel, over which the Company has no control, impacts the comparability of period-to-period financial performance. The adjustment to exclude fuel and net special items allows management an additional tool to understand and analyze the Company's non-fuel costs and core operating performance.

GAAP to non-GAAP reconciliation

Reconciliation of Operating Income (Loss) Excluding Net Special Items	3 Months Ended March 31,		Percent Increase (Decrease)
	2023	2022	
	(in millions)		
Operating income (loss) as reported	\$ 438	\$ (1,723)	
Operating net special items:			
Mainline operating special items, net ⁽¹⁾	13	157	
Operating income (loss) excluding net special items	\$ 451	\$ (1,566)	nm
Calculation of Operating Margin			
Operating income (loss) as reported	\$ 438	\$ (1,723)	
Total operating revenues as reported	\$ 12,189	\$ 8,899	
Operating margin	3.6%	(19.4%)	
Calculation of Operating Margin Excluding Net Special Items			
Operating income (loss) excluding net special items	\$ 451	\$ (1,566)	
Total operating revenues as reported	\$ 12,189	\$ 8,899	
Operating margin excluding net special items	3.7%	(17.6%)	
Reconciliation of Pre-Tax Income (Loss) Excluding Net Special Items			
Pre-tax income (loss) as reported	\$ 17	\$ (2,086)	
Pre-tax net special items:			
Mainline operating special items, net ⁽¹⁾	13	157	
Nonoperating special items, net ⁽²⁾	15	3	
Total pre-tax net special items	28	160	
Pre-tax income (loss) excluding net special items	\$ 45	\$ (1,926)	nm
Calculation of Pre-Tax Margin			
Pre-tax income (loss) as reported	\$ 17	\$ (2,086)	
Total operating revenues as reported	\$ 12,189	\$ 8,899	
Pre-tax margin	0.1%	(23.4%)	
Calculation of Pre-Tax Margin Excluding Net Special Items			
Pre-tax income (loss) excluding net special items	\$ 45	\$ (1,926)	
Total operating revenues as reported	\$ 12,189	\$ 8,899	
Pre-tax margin excluding net special items	0.4%	(21.6%)	

GAAP to non-GAAP reconciliation

Reconciliation of Net Income (Loss) Excluding Net Special Items	3 Months Ended March 31,		Percent Increase (Decrease)
	2023	2022	
	(in millions, except share and per share amounts)		
Net income (loss) as reported	\$ 10	\$ (1,635)	
Net special items:			
Total pre-tax net special items ^{(1), (2)}	28	160	
Net tax effect of net special items	(5)	(35)	
Net income (loss) excluding net special items	\$ 33	\$ (1,510)	nm
Reconciliation of Basic and Diluted Earnings (Loss) Per Share Excluding Net Special Items			
Net income (loss) excluding net special items	\$ 33	\$ (1,510)	
Shares used for computation (in thousands):			
Basic	652,000	649,503	
Diluted	656,707	649,503	
Earnings (loss) per share excluding net special items:			
Basic	\$ 0.05	\$ (2.32)	
Diluted	\$ 0.05	\$ (2.32)	
Reconciliation of Total Operating Costs per ASM Excluding Net Special Items and Fuel			
Total operating expenses as reported	\$ 11,751	\$ 10,622	
Operating net special items:			
Mainline operating special items, net ⁽¹⁾	(13)	(157)	
Total operating expenses excluding net special items	11,738	10,465	
Aircraft fuel and related taxes	(3,167)	(2,502)	
Total operating expenses excluding net special items and fuel	\$ 8,571	\$ 7,963	
	(in cents)		
Total operating expenses per ASM as reported	18.08	17.84	
Operating net special items per ASM:			
Mainline operating special items, net ⁽¹⁾	(0.02)	(0.26)	
Total operating expenses per ASM excluding net special items	18.06	17.58	
Aircraft fuel and related taxes per ASM	(4.87)	(4.20)	
Total operating expenses per ASM excluding net special items and fuel	13.18	13.38	

Note: Amounts may not recalculate due to rounding.

FOOTNOTES:

⁽¹⁾ The 2022 first quarter mainline operating special items, net principally included a non-cash impairment charge to write down the carrying value of the Company's retired Airbus A330 fleet to the estimated fair value due to the market conditions for certain used aircraft. The Company retired its Airbus A330 fleet in 2020 as a result of the decline in demand for air travel due to the COVID-19 pandemic.

⁽²⁾ Principally included charges associated with debt refinancings and extinguishments.

Free Cash Flow reconciliation

The Company's free cash flow summary is presented in the table below, which is a non-GAAP measure that management believes is useful information to investors and others in evaluating the Company's ability to generate cash from its core operating performance that is available for use to reinvest in the business or to reduce debt. The Company defines free cash flows as net cash provided by operating activities less net cash used in investing activities, adjusted for (1) net purchases of short-term investments and (2) change in restricted cash. We believe that calculating free cash flow as adjusted for these items is more useful for investors because short-term investment activity and restricted cash are not representative of activity core to our operations.

This non-GAAP measure may not be comparable to similarly titled non-GAAP measures of other companies, and should be considered in addition to, and not as a substitute for or superior to, any measure of performance, cash flow or liquidity prepared in accordance with GAAP. Our calculation of free cash flow is not intended, and should not be used, to measure the residual cash flow available for discretionary expenditures because, among other things, it excludes mandatory debt service requirements and certain other non-discretionary expenditures.

	3 Months Ended March 31, 2023 (in millions)
Net cash provided by operating activities	\$ 3,333
Adjusted net cash used in investing activities ⁽¹⁾	<u>(317)</u>
Free cash flow	<u>\$ 3,016</u>

⁽¹⁾ The following table provides a reconciliation of adjusted net cash used in investing activities for the three months ended March 31, 2023 (in millions):

Net cash used in investing activities	\$ (2,796)
Adjustments:	
Net purchases of short-term investments	2,465
Decrease in restricted cash	14
Adjusted net cash used in investing activities	<u>\$ (317)</u>

Net Debt/Adj. EBITDAR reconciliation

The Company's ratio of net debt to adjusted EBITDAR is presented below, which is a non-GAAP measure that management believes is an indicator of the Company's level of indebtedness and ability to service such debt, and which may also provide useful information to investors and others. These non-GAAP measures may not be comparable to similarly titled non-GAAP measures of other companies, and should be considered in addition to, and not as a substitute for or superior to, any measure of performance, cash flow or liquidity prepared in accordance with GAAP.

Adjusted EBITDAR is defined as earnings excluding the impact of net special items before net interest and other nonoperating expenses, taxes, depreciation, amortization and aircraft rent.

Net debt is defined as debt, finance leases, operating lease liabilities and pension obligations, net of unrestricted cash and short-term investments.

Adjusted EBITDAR	12 Months Ended		
	12/31/2019	12/31/2022	3/31/2023
	(in millions)		
Operating income as reported	\$ 3,065	\$ 1,607	\$ 3,768
Adjustments ⁽¹⁾ :			
Aircraft rent	1,355	1,400	1,390
Depreciation and amortization	2,318	2,298	2,295
Operating special items, net	641	198	53
Adjusted EBITDAR	\$ 7,379	\$ 5,503	\$ 7,506
Net Debt (at end of period)			
Debt and finance leases	\$ 24,315	\$ 35,663	\$ 35,165
Operating lease liabilities	9,129	8,024	7,764
Pension obligations	5,461	2,153	2,043
Total debt	38,905	45,840	44,972
Less: cash and short-term investments	3,826	8,965	11,493
Net debt	\$ 35,079	\$ 36,875	\$ 33,479
Net debt to adjusted EBITDAR ratio	4.8x	6.7x	4.5x

⁽¹⁾ Includes amounts associated with regional operations that are reflected in regional expenses in the condensed consolidated statements of operations.

**American
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