



The New American is Arriving

American Airlines and US Airways to Create the New American Airlines: A Premier Global Carrier

Employees

- Path to improved compensation and benefits
- Greater long-term opportunities
- Reciprocal travel privileges
- Framework for integration in place

Customers

- Most service in East Coast and Central regions of the U.S.
- Expand presence and further strengthen network in Western U.S.
- Enhances **oneworld**® Alliance, offering seamless global network
- Improved valuable loyalty program benefits
- Industry-leading travel experience

Communities

- Expects to maintain all hubs and service to all cities currently served by American Airlines and US Airways
- Expand service to and from non-hub cities

Investors

- More than \$1 billion in annual net synergies in 2015, including \$900 million in network revenue synergies
- Projected to be significantly accretive to EPS for US Airways shareholders

Destinations
 More than 6,700 daily flights to 336 destinations in 56 countries

Headquarters
 Headquarters in Dallas-Fort Worth; Significant corporate and operational presence in Phoenix

Annual Revenues
 Combined 2012 revenue of \$38.7 billion

Alliance
 Membership in the global **oneworld** Alliance

Frequent Flyer Program
 Earn miles with 1,000+ participating companies, including 20+ airline partners

Hubs
 Continued presence in all hubs: CLT, DCA, DFW, JFK, LAX, MIA, ORD, PHL, PHX

Transaction Highlights

Equity Breakdown

- 72% to American Airlines stakeholders
- 28% to US Airways shareholders

Leadership Structure

- Tom Horton will serve as Chairman; Doug Parker will serve as CEO
- Board comprised of 5 AMR creditor representatives, 3 current AMR directors, 4 US Airways representatives

Corporate Identity

- Will retain iconic, globally recognized American Airlines brand

Timeline to Completion

- Close anticipated in the third quarter of 2013
- Conditioned on regulatory, bankruptcy and other approvals



For more information, please visit: www.newAmericanarriving.com

Additional Information and Where To Find It

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval. The proposed merger transaction between AMR Corporation (“AMR”) and US Airways Group, Inc. (“US Airways”) will be submitted to the stockholders of US Airways for their consideration. AMR expects to file with the Securities and Exchange Commission (“SEC”) a registration statement on Form S-4 that will include a prospectus of AMR and a proxy statement of US Airways, and US Airways expects to file with the SEC a definitive proxy statement on Schedule 14A. AMR and US Airways also plan to file other documents with the SEC regarding the proposed transaction. INVESTORS AND SECURITY HOLDERS OF US AIRWAYS ARE URGED TO READ THE PROXY STATEMENT, PROSPECTUS AND OTHER RELEVANT DOCUMENTS THAT WILL BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Investors and security holders will be able to obtain free copies of the proxy statement, prospectus and other documents containing important information about AMR and US Airways, once such documents are filed with the SEC, through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by US Airways, when and if available, can be obtained free of charge on US Airways’ website at www.usairways.com or by directing a written request to US Airways Group, Inc., 111 West Rio Salado Parkway, Tempe, Arizona 85281, Attention: Vice President, Legal Affairs. Copies of the documents filed with the SEC by AMR, when and if available, can be obtained free of charge on AMR’s website at www.aa.com or by directing a written request to AMR Corporation, P.O. Box 619616, MD 5675, Dallas/ Fort Worth International Airport, Texas 75261-9616, Attention: Investor Relations or by emailing investor.relations@aa.com.

US Airways, AMR and certain of their respective directors, executive officers and certain members of management may be deemed to be participants in the solicitation of proxies from the stockholders of US Airways in connection with the proposed transaction. Information about the directors and executive officers of US Airways is set forth in its proxy statement for its 2012 annual meeting of stockholders, which was filed with the SEC on April 27, 2012. Information about the directors and executive officers of AMR is set forth in its Annual Report on Form 10-K for the fiscal year ended December 31, 2011, which was filed with the SEC on February 15, 2012. These documents can be obtained free of charge from the sources indicated above. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the prospectus and proxy statement and other relevant materials when and if filed with the SEC in connection with the proposed transaction.

Cautionary Statement Regarding Forward-Looking Statements

This document includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as “may,” “will,” “expect,” “intend,” “anticipate,” “believe,” “estimate,” “plan,” “project,” “could,” “should,” “would,” “continue,” “seek,” “target,” “guidance,” “outlook,” “forecast” and other similar words. These forward-looking statements are based on AMR’s and US Airways’ current objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. The following factors, among others, could cause actual results and financial position and timing of certain events to differ materially from those described in the forward-looking statements: failure of a proposed transaction to be implemented; the challenges and costs of closing, integrating, restructuring and achieving anticipated synergies; the ability to retain key employees; and other economic, business, competitive, and/or regulatory factors affecting the businesses of US Airways and AMR generally, including those set forth in the filings of US Airways and AMR with the SEC, especially in the “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” sections of their respective annual reports on Form 10-K and quarterly reports on Form 10-Q, their current reports on Form 8-K and other SEC filings, including the registration statement, proxy statement and prospectus. Any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statements. Neither AMR nor US Airways assumes any obligation to publicly update or supplement any forward-looking statement to reflect actual results, changes in assumptions or changes in other factors affecting these forward-looking statements except as required by law.