



Showcasing the Heritages of American and US Airways

Within the history of aviation, American Airlines and US Airways both have rich legacies that follow the exciting, dynamic trajectory of aviation history. Founded in 1930 and 1939 respectively, each company started from humble beginnings: shuttling packages back and forth between cities in the Eastern U.S. and the Midwest as part of a newfangled service known as airmail. The two companies grew over the decades and blended with other airlines to create the networks we have today – two networks that will soon become the single most connected route system in the world.

We're focused on the future, but aren't losing sight of where we've been. Here are a few of the historic moments that have shaped our operations and cultures over the years.

American Airlines



Passengers enjoyed the roominess of the massive Boeing 377 Stratocruiser, which was used for transatlantic flights in the late 1940s.

1926: On April 15, 1926 Charles Lindbergh flies from Chicago's Maywood Air Mail Field to deliver specially-postmarked mail to Lambert-St. Louis Flying Field. Lindbergh was chief pilot of Robertson Aircraft Corporation, which combined with other companies to form American Airways, Inc. in 1930.

1934: American Airlines, Inc. was founded.

1936: American flies the world's first commercial Douglas DC-3 flight with a trip from Chicago to New York.

1957: The world's first special facility for Flight Attendant training, the American Airlines Stewardess College (today called the American Airlines Training & Conference Center), is built in Dallas/Fort Worth.

1959: American ushers in the Jet Age when it introduced coast-to-coast jet service with Boeing 707s.

1964: American hires its first African-American pilot: Captain Dave Harris.

1981: The AAdvantage travel awards program is unveiled to reward frequent fliers, the first marketing program of its kind in the industry.

US Airways



Ruth Carol Taylor was the first African American flight attendant, working on Mohawk Airlines.

1939: All American Aviation brings airmail service for the first time to small communities in western Pennsylvania and the Ohio Valley.

1949: All American Aviation changes its name to All American Airways and transitions to passenger service. Five years later it changes its name again to Allegheny Airlines.

1958: Ruth Carol Taylor joins Mohawk Airlines, making her the first African-American flight attendant in the country's history.

1968: Allegheny merges with Lake Central Airlines, marking the first instance – but by no means the last – of consolidation for the company.

1972: Mohawk Airlines merges with Allegheny.

1979: Allegheny Airlines changes its name to USAir, and then to US Airways in the late 1990s.

These and other historic firsts are an immutable part of our cultures, and will continue to shape our combined company in years to come. If you haven't already, check out the infographic on newAmericanarriving.com that captures the important history of both great airlines.

What are your favorite historic moments from working at American or US Airways? Share them in a future issue by emailing us at corp.comm@aa.com / corporatecommunications@usairways.com.

Uniforms Through the Years

American

US Airways



1939



1959

American's Service clerks loading cargo onto a DC3 aircraft.



1961



1968



1969

1981



Aloha! These "Hawaii-only" uniforms from 1981 certainly added a festive flair to the work day.



1977



1976



1974



1973



1971

1985



1986



1997



Present



Here's a look at American's fleet service uniforms – which haven't changed in 29 years.

QUICK FACT

Memorial Day Weekend
Load Factors

American **86.6%**

US Airways **89.25%**

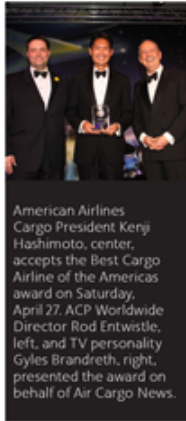


At American, we all recognize our classic pilot uniform. The decorated brim on the hat distinguishes him as a captain. We introduced a scarf option for female pilots to add a feminine touch.

After looking back at our uniforms throughout the years, it's exciting to think about what's next. We're hard at work compiling the findings from the recent uniform survey, and can't wait to share what we heard. Stay tuned to new Jetnet and Wings – the results will be shared soon!

Culture Club: A Round of Applause, Please

American and US Airways are committed to responsible and ethical business practices, both on the ground and in the air. Over the years our efforts have earned us substantial recognition, ranging from industry awards to national distinctions that attest to the exceptional service and skill of our employees. Here's a sampling of the ways we have, and will continue to, inspire each other and those around us.



American Airlines Cargo President Kenji Hashimoto, center, accepts the Best Cargo Airline of the Americas award on Saturday, April 27. ACP Worldwide Director Rod Entwistle, left, and TV personality Gyles Brandreth, right, presented the award on behalf of Air Cargo News.



American Airlines

> In 2012, American's Diversity Advisory Council was recognized as one of the "Top 25 Diversity Councils" in the nation for the fourth consecutive year for actively promoting diversity and inclusion within the company.

> American was among 66 U.S. employers that received the 2012 "Best Employers for Healthy Lifestyles" Gold award, honoring American for its commitment to promoting a healthy workplace and lifestyle.

> American received a 100 percent Corporate Equality Index (CEI) rating from the Human Rights Campaign (HRC) Foundation, marking its 11th consecutive year of achieving a perfect score. Employers with a rating of 100 percent are further recognized as "Best Places to Work" for lesbian, gay, bisexual and transgender (LGBT) equality.

> American Airlines Cargo was named the "Best Cargo Airline of the Americas" for the sixth consecutive year by Air Cargo News, and recognized as the "2012 International Airline of the Year" by the Express Delivery and Logistics Association (XLA). Both awards were determined by customer votes.

US Airways

> US Airways has been repeatedly recognized by the HRC Foundation for its outstanding record of human rights. The company earned a 100 percent CEI rating six years in a row and once again ranked among the top companies this year, earning a 90 percent score. HRC also praised US Airways' business resource group, Spectrum, for supporting LGBT community events.

> US Airways was recognized for the third consecutive year by Military Times EDGE magazine as one of the top "Best for Vets" Employers of 2013. The only airline on the list, US Airways was acknowledged for the importance it places on the military family in the workplace and in the communities it serves. US Airways was also named in U.S. Veterans Magazine's "Best of the Best" list for the company's recruitment and retention programs.

> LATINA Style magazine selected US Airways for the third year running as one of the 50 best companies for Latinas to work for in the U.S., making it the only airline recognized in 2012's LATINA Style 50 Report.

> Aviation Week and Overhaul & Maintenance magazine presented US Airways with the 2012 Aviation Maintenance, Repair and Overhaul (MRO) of the Year Award for outstanding achievement and innovation in the area of technical operations.



Members of Spectrum, US Airways' employee group dedicated to LGBT and supportive employees, show their parade pride.

New Places, New Faces

American: San Diego, California (SAN)



Catch some rays and relax at one of San Diego's many beaches.

The Journey

- > Airport: San Diego International Airport
- > Beginning June 12, American will offer a new daily nonstop round-trip flight between MIA and SAN.
- > With the addition of this route, American and American Eagle will offer 25 daily flights from SAN and serve the airport from all five hubs.
- > Aircraft: Boeing 737-800

The Destination

- > Population: 1,326,179
- > The second largest city in California, San Diego boasts more than 70 miles of coastline.

Fun Facts

- > With average daily temperatures of around 70 degrees no matter the season, San Diego is a popular escape for vacations in both summer and winter.
- > The world's oldest, still working ship, the "Star of India," has its home port in San Diego. The ship was built in 1863 and has circumnavigated the globe 21 times.
- > San Diego is a great destination for beach bums, but there's more to do than sit on the beach. For a more active day, check out the San Diego Zoo, home to more than 3,700 rare and endangered animals and more than 650 different species.
- > Put the top down on the convertible and take a nostalgic ride along historic Highway 101 – California's first highway, built in the 1700s as a road connecting the state's string of missions across the coastline.

US Airways: Venice, Italy (VCE)



Grab a cappuccino at one of the many sidewalk cafes lining the Grand Canal, the city's main waterway.

The Journey

- > Airport: Venice Marco Polo Airport
- > Get there nonstop from Philadelphia International Airport (PHL) via seasonal service from May – November 2013.
- > Aircraft: Airbus A330-200

The Destination

- > Official Language: Italian
- > Population: Approximately 260,000 in metro Venice
- > Venice is one of the most popular tourist destinations in the world, but the city is only the 11th biggest in Italy.

Fun Facts

- > Venice's Marco Polo airport is named after the famed world traveler, a Venetian, and the airport is on the Italian mainland about five miles north of Venice.
- > More than 8 million passengers transit VCE annually, and the city's buses and rail service whisk you to downtown Venice.
- > Built on 118 islands with wood planks embedded in the sea bed, the city boasts of 170 bell towers, 416 bridges and famous sidewalk cafés!
- > More than 350 gondolas transport residents, tourists and goods through the city's 177 canals, including the s-shaped Grand Canal which runs in the middle of the city.
- > Gondolas and other types of boats race through the canals throughout the year, highlighted by the Historical Regatta which dates back to 1500. The annual event takes place on September 1, 2013 with a famous flotilla parade.
- > "Voga alla Veneta" is not yoga by any stretch, rather it is the various practices and disciplines used to steer gondolas through Venice's famous canals.

Tending to Legal

Following is legal language, which we're required to print on each internal and external publication related to the merger.

Cautionary Statement Regarding Forward-Looking Statements

This document includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as "may," "will," "expect," "intend," "anticipate," "believe," "estimate," "plan," "project," "could," "should," "would," "continue," "seek," "target," "guidance," "outlook," "forecast" and other similar words. These forward-looking statements are based on AMR's and US Airways' current objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. The following factors, among others, could cause actual results and financial position and timing of certain events to differ materially from those described in the forward-looking statements: the challenges and costs of the proposed transaction, including integrating operations and achieving anticipated synergies; the price of, market for and potential market price volatility of common stock of the ultimate parent entity following the closing of the proposed transaction; significant liquidity requirements and substantial levels of indebtedness of the combined company following the closing; potential limitations on the use of certain tax attributes following the closing; failure of the proposed transaction to be completed; and other economic, business, competitive, and/or regulatory factors affecting the business of the combined company after the closing and the businesses of US Airways and AMR generally, including those set forth in the filings of US Airways and AMR with the SEC, especially in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of their respective annual reports on Form 10-K and quarterly reports on Form 10-Q, their current reports on Form 8-K and other SEC filings, including the registration statement and the proxy statement/prospectus related to the proposed transaction. Any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statements. Neither AMR nor US Airways assumes any obligation to publicly update or supplement any forward-looking statement to reflect actual results, changes in assumptions or changes in other factors affecting these forward-looking statements except as required by law.

Permission to use quotes neither sought nor obtained. American Airlines and US Airways do not, by their reference to or distribution of these statements, imply their endorsement of or concurrence with the opinions, conclusions or recommendations quoted above.

Arrivals May 29, 2013 ISSUE 15

Past issues available on new Jetnet and Wings

Additional Information and Where to Find It

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval. The proposed merger transaction between AMR Corporation ("AMR") and US Airways Group, Inc. ("US Airways") will be submitted to the stockholders of US Airways for their consideration. AMR has filed with the Securities and Exchange Commission ("SEC") a registration statement on Form S-4, which includes a preliminary proxy statement of US Airways that also constitutes a prospectus of AMR. US Airways expects to file with the SEC a definitive proxy statement on Schedule 14A, and AMR and US Airways also plan to file other documents with the SEC regarding the proposed transaction. INVESTORS AND SECURITY HOLDERS OF US AIRWAYS ARE URGED TO READ THE PRELIMINARY PROXY STATEMENT/PROSPECTUS AND OTHER RELEVANT DOCUMENTS THAT WILL BE FILED WITH THE SEC (INCLUDING THE DEFINITIVE PROXY STATEMENT/PROSPECTUS) CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Investors and security holders may obtain free copies of the preliminary proxy statement/prospectus and other documents containing important information about AMR and US Airways (including the definitive proxy statement/prospectus), once such documents are filed with the SEC, through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by US Airways, when and if available, can be obtained free of charge on US Airways' website at www.usairways.com or by directing a written request to US Airways Group, Inc., 111 West Rio Salado Parkway, Tempe, Arizona 85281, Attention: Vice President, Legal Affairs. Copies of the documents filed with the SEC by AMR, when and if available, can be obtained free of charge on AMR's website at www.aa.com or by directing a written request to AMR Corporation, P.O. Box 619616, MD 5675, Dallas/Fort Worth International Airport, Texas 75261-9616, Attention: Investor Relations or by emailing investor.relations@aa.com.

US Airways, AMR and certain of their respective directors, executive officers and certain members of management may be deemed to be participants in the solicitation of proxies from the stockholders of US Airways in connection with the proposed transaction. Information about the directors and executive officers of US Airways is set forth in its Annual Report on Form 10-K/A, which was filed with the SEC on April 16, 2013, and the preliminary proxy statement/prospectus related to the proposed transaction, which is included in the Form S-4 that was filed with the SEC on April 15, 2013 and amended on May 20, 2013. Information about the directors and executive officers of AMR is set forth in its Annual Report on Form 10-K/A, which was filed with the SEC on April 16, 2013, and the preliminary proxy statement/prospectus related to the proposed transaction, which is included in the Form S-4 that was filed with the SEC on April 15, 2013 and amended on May 20, 2013. These documents can be obtained free of charge from the sources indicated above. Other information regarding the participants in the proxy solicitation may also be included in the definitive proxy statement/prospectus and other relevant materials when and if filed with the SEC in connection with the proposed transaction.

Stay in the Know

We'll continue sending you updates to keep you informed. In the meantime, please visit:

[New Jetnet](http://www.newJetnet.com) (newjetnet@aa.com) or [Wings](http://www.wings.com) (wings@usairways.com)

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