# UNITED STATES
# SECURITIES AND EXCHANGE COMMISSION
**Washington, D.C. 20549**

## FORM 8-K

### CURRENT REPORT

**Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): **July 15, 2026**

# AMERICAN AIRLINES GROUP INC.
(Exact name of registrant as specified in its charter)

| Delaware | 1-8400 | 75-1825172 |
|---|---|---|
| (State or other Jurisdiction of Incorporation) | (Commission File Number) | (IRS Employer Identification No.) |

| 1 Skyview Drive, Fort Worth, Texas | 76155 |
|---|---|
| (Address of principal executive offices) | (Zip Code) |

**Registrant's telephone number, including area code:**
**(682) 278-9000**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---|---|---|
| Common Stock, $0.01 par value per share | AAL | The Nasdaq Global Select Market |
| Preferred Stock Purchase Rights | — | [1] |

[1] Attached to the Common Stock

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

**ITEM 5.02. DEPARTURE OF DIRECTORS OR PRINCIPAL OFFICERS; ELECTION OF DIRECTORS; APPOINTMENT OF PRINCIPAL OFFICERS.**

On July 15, 2026, the Board of Directors of American Airlines Group Inc. ("AAG") elected John W. Dietrich to AAG's Board of Directors. The Board of Directors has determined that Mr. Dietrich will serve on the Audit Committee and Finance Committee. Mr. Dietrich will be compensated for his service as a director on the same basis as other non-employee directors of AAG. Compensation for AAG's non-employee directors is described under the heading "*Director Compensation*" in AAG's Proxy Statement for its 2026 annual meeting of stockholders as filed with the SEC on April 28, 2026, which is incorporated herein by reference.

Mr. Dietrich has no relationships requiring disclosure under Item 404(a) of Regulation S-K.

Mr. Dietrich is not a party to any arrangement or understanding with any other person pursuant to which he was selected as a director.

**ITEM 7.01. REGULATION FD DISCLOSURE.**

On July 15, 2026, AAG issued a press release announcing Mr. Dietrich's election to the Board of Directors. The press release is furnished herewith as Exhibit 99.1 and is incorporated by reference into this Item 7.01.

The information in Item 7.01, including Exhibit 99.1, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section and shall not be deemed incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

**ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.**

**(d) Exhibits.**

| Exhibit No. | Description |
|---|---|
| 99.1 | Press Release, dated July 15, 2026. |
| 104.1 | Cover page interactive data file (embedded within the Inline XBRL document). |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**AMERICAN AIRLINES GROUP INC.**

| | | |
|---|---|---|
| Date: July 15, 2026 | By: | /s/ Michelle Earley |
| | | Michelle Earley |
| | | Corporate Secretary |

Exhibit 99.1

**PRESS RELEASE**

**Corporate Communications**
mediarelations@aa.com

FOR RELEASE: **Wednesday, July 15, 2026**

**American Airlines elects John W. Dietrich to its board of directors**

FORT WORTH, Texas — American Airlines Group Inc. (NASDAQ: AAL) today announced that John W. Dietrich has been elected to the company's board of directors. Dietrich will serve on the board's Audit Committee and Finance Committee.

Dietrich brings 35 years of experience in the aviation and air cargo industries, with a strong track record of operational and financial leadership. He most recently served as Executive Vice President and CFO of FedEx Corporation from 2023 to 2026, where he led the company's global finance organization and helped advance initiatives focused on efficiency, cost discipline and long-term value creation.

American's Chairman Greg Smith expressed his pleasure in welcoming Dietrich to the board. "John possesses a distinguished professional background and a proven track record over his 35 years of aerospace leadership," said Smith. "His extensive experience — coupled with his reputation and success in managing complex, capital-intensive operations as well as his insights into financial discipline, risk management and governance — will significantly enhance the board's capabilities as we prioritize long-term performance and shareholder value."

Prior to joining FedEx, Dietrich spent more than two decades at Atlas Air Worldwide, where he held numerous senior leadership roles, including President and CEO and member of the board of directors. He was appointed president of Atlas in 2019 and previously served as COO, with responsibility for all aspects of the company's global operations. Earlier in his career, Dietrich served as General Counsel for Atlas and spent more than a decade at United Airlines, the majority of the time as an attorney.

"John has a deep understanding of our industry and a proven ability to connect operational performance with financial results," said American's CEO Robert Isom. "His experience leading global aviation and cargo businesses — and his focus on execution and accountability — will be a valuable addition to our board."

Dietrich is an active leader across the aviation and transportation industry. He currently serves as chairman of the National Defense Transportation Association and on the boards of AAR Corporation and First Horizon Corporation. He is also a former member and chairman of the National Air Carrier Association and a former member of the International Air Transport Association Board of Governors.

Dietrich earned a bachelor's degree from Southern Illinois University and graduated cum laude from the University of Illinois Chicago School of Law.

**About American Airlines Group (NASDAQ: AAL)**
American Airlines is a premium global airline connecting more of the U.S. to the world. With roots tracing back to an air mail carrier in the Midwestern United States in 1926, American now

operates more than 6,000 daily flights to more than 350 destinations in more than 60 countries and serves more than 200 million customers annually. Powered by a proud and talented team of 130,000 aviation professionals, American's team lives out the airline's purpose of caring for people on life's journey every day.

The world's largest airline proudly celebrates its centennial year in 2026, reaching a milestone that reflects a century of innovation and the Forever Forward℠ spirit that changed the industry and the world. American introduced the first scheduled air cargo service, the first airport lounge and the first airline loyalty program and continues to reinvent the customer experience today. The airline is also a founding member of the **one**world alliance, whose members serve more than 900 destinations around the globe.

Get the latest about American at news.aa.com and @AmericanAir.