# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K	
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CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 15, 2018

# AMERICAN AIRLINES GROUP INC. AMERICAN AIRLINES, INC.

(Exact name of registrant as specified in its charter)

Delaware	
Delaware	
(State or other Jurisdiction	
of Incorporation)	

1-8400 1-2691 (Commission File Number) 75-1825172 13-1502798 (IRS Employer Identification No.)

4333 Amon Carter Blvd., Fort Worth, Texas 4333 Amon Carter Blvd., Fort Worth, Texas (Address of principal executive offices) 76155 76155 (Zip Code)

Registrant's telephone number, including area code: (817) 963-1234 (817) 963-1234

 $$N\!/A$$  (Former name or former address if changed since last report.)

Check	the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
	the by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of ecurities Exchange Act of 1934 (§240.12b-2 of this chapter).
	Emerging growth company
	emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial nting standards provided pursuant to Section 13(a) of the Exchange Act.

#### ITEM 7.01. REGULATION FD DISCLOSURE.

On May 15, 2018, American Airlines Group Inc. (the "Company") presented information relating to its financial and operational outlook at the Bank of America Merrill Lynch 2018 Transportation Conference. This presentation is located on the Company's website at www.aa.com/investorrelations under "Presentations." The presentation is also furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information in this Item 7.01, including Exhibit 99.1, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section and shall not be deemed incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

This document includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as "may," "will," "expect," "intend," "anticipate," "believe," "estimate," "plan," "project," "could," "should," "would," "continue," "seek," "target," "guidance," "outlook," "if current trends continue," "optimistic," "forecast" and other similar words. Such statements include, but are not limited to, statements about future financial and operating results, the Company's plans, objectives, estimates, expectations, and intentions, estimates and strategies for the future, and other statements that are not historical facts. These forward-looking statements are based on the Company's current objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. These risks and uncertainties include, but are not limited to, those set forth in the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2018 (especially in Part I, Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations and Part II, Item 1A Risk Factors) and in the Company's other filings with the Securities and Exchange Commission ("SEC"), and other risks and uncertainties listed from time to time in the Company's other filings with the SEC. There may be other factors of which the Company does not assume any obligation to publicly update or supplement any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statements.

#### ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

(d) Exhibits.

Exhibit

No. Description

99.1 Investor Presentation, dated May 15, 2018.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, American Airlines Group Inc. has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### AMERICAN AIRLINES GROUP INC.

Date: May 15, 2018

By: /s/ Derek J. Kerr

Derek J. Kerr

Executive Vice President and Chief Financial Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, American Airlines, Inc. has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### AMERICAN AIRLINES, INC.

Date: May 15, 2018

By: /s/ Derek J. Kerr

Derek J. Kerr

Executive Vice President and Chief Financial Officer



# Cautionary Statement Regarding Forward-Looking Statements and Information



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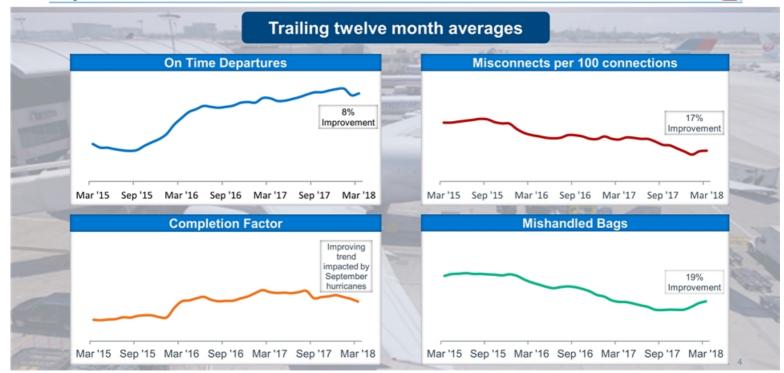
#### **Current Overview**

- We are making significant investments in our team and product, and those investments are working
  - Continued operational improvement
  - Fleet and network transformation
  - Product enhancements
  - Revenue and cost initiatives
- American is playing the long game we will continue to be innovative and invest in our product and people while ensuring the long-term financial strength of our company





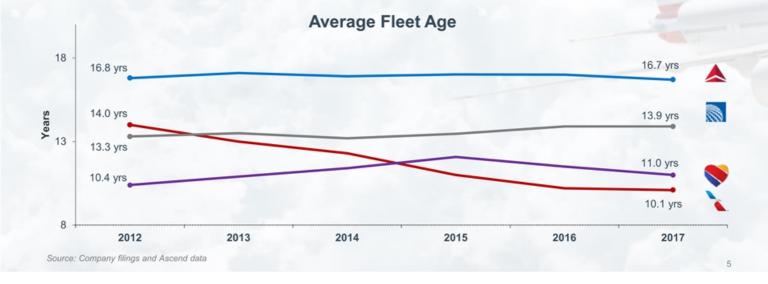
### **Operational Performance**



### Fleet Transformation - Investments in Our Fleet



 Our aggressive aircraft replacement program since the merger has given us the youngest fleet of the major airlines, as well as the highest asset values



### Fleet Transformation – Modified Delivery Schedule



#### Changes to fleet are margin accretive and reduce operational complexity

- Over the past few weeks we have made a number of changes to our aircraft order book to better match deliveries with the needs of our fleet, including
  - Deferred 40 Boeing 737 MAX aircraft scheduled for delivery between 2020 and 2022 to 2025/6
  - Cancelled an order with Airbus for 22 A350 aircraft
- We have also:







#### Fleet Transformation



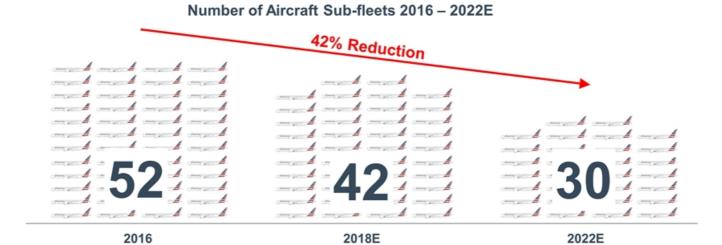
 Over the next three years our seat harmonization project will complete our fleet transformation giving us a more efficient fleet, better suited to the needs of our network



# Fleet Transformation – Reducing Sub-fleets



 We will reduce the number of aircraft sub-fleets. Improving the customer experience and reducing the complexity of our operation



### **Aircraft Deliveries**



 Since the merger, we have inducted more than 500 new replacement aircraft into the fleet



	2018	2019	2020	2021	2022	Beyond 2022	
A320 Family / Neo	-	22	25	25	20	8	
B737-800 / Max	16	20	10	10		40	
B787 Family	6	2	12	10		25	
Mainline Total	22	44	47	45	20	73	
CRJ-900		14	1		-		
E175	5	20	-	-	-	-	
Regional Total	5	34	1			-	
Airline Total	27	78	48	45	20	73	

Note: New aircraft deliveries by type.

#### Network Transformation - Growth at Our Hubs



#### More flights at our highest margin hubs drives future earnings growth

- Access to new gates at terminal E in DFW airport will allow American to add up to 100 more flights a day
- Construction at Charlotte will allow American to add up to 75 additional daily departures
- As a result of this growth, total departures at American's two largest, and most profitable, hubs will be higher than at any other carrier's two largest hubs



# Product Enhancements - Widebody Retrofits



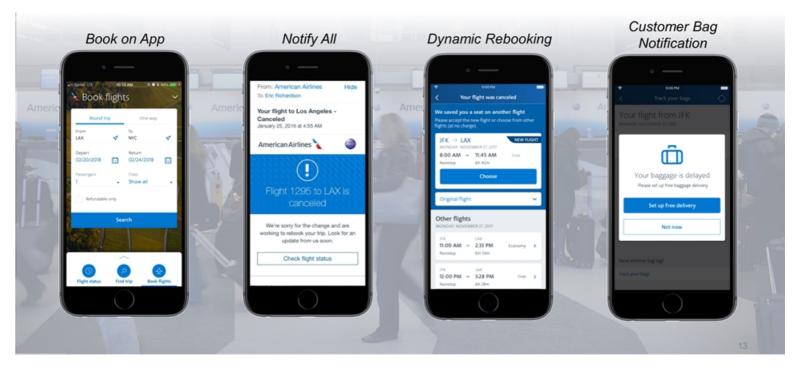


# Product Enhancements - New Flagship Lounges



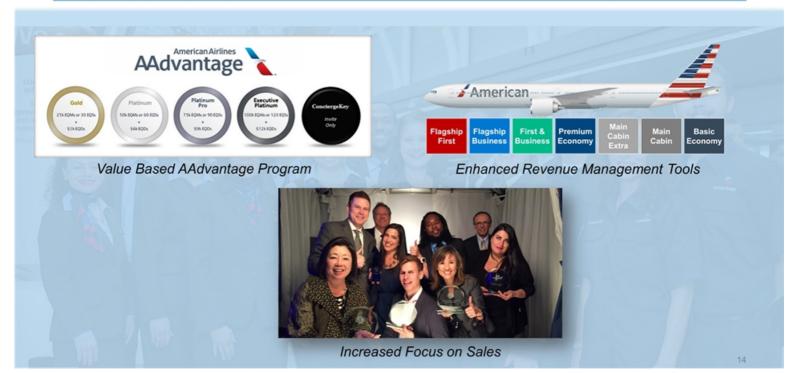
### Product Enhancements - Self-Service Tools





# Product Enhancements - Commercial Initiatives





#### Product Enhancements - Satellite WiFi





#### 2017 Investor Day Initiatives Remain On Track



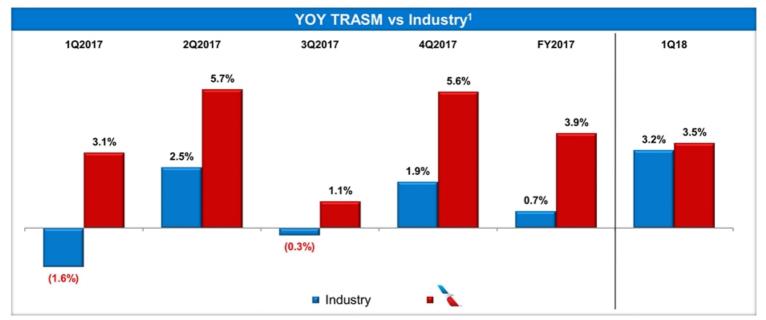
#### We continue to expect to benefit from initiatives worth \$3.9 billion by 2021

- At our investor day in September, we outlined \$2.9 billion in revenue and \$1.0 billion in cost opportunities by 2021
- We estimated that \$1.35 billion of these would be achieved from revenue initiatives in 2018 and these remain on track
  - Major revenue initiatives for 2018 include the rollout of basic and premium economy and revenue management changes
- We also guided to \$200 million in cost reductions in 2018.
   We now believe that we will achieve \$250 million by year-end



### Revenue Improvement



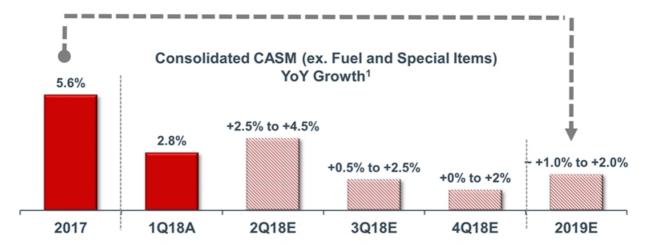


<sup>1.</sup> On January 1, 2018, the Company adopted Accounting Standard Update (ASU): ASU 2014-09: Revenue from Contracts with Customers (the "New Revenue Standard"). The 2017 data presented above for the Company and the industry does not reflect the effects of adopting the New Revenue Standard. For additional information, see Note 1(b) to the Company's Condensed Consolidated Financial Statements in Part I, Item 1A of its first quarter 2018 Form 10-Q. Industry includes Delta, United, Southwest, Alaska, Jet Blue and Spirit.

# Cost Growth is Trending Lower



Consolidated CASM growth is expected to be up approximately 2 percent in 2018 and 2019



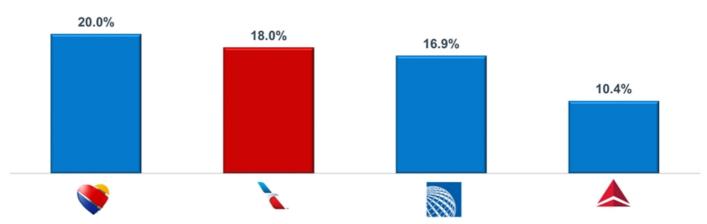
<sup>1.</sup> On January 1, 2018, the Company adopted two new accounting standards: the New Revenue Standard and ASU 2017-07: Compensation Retirement Benefits (the "New Retirement Standard"). The 2017 data presented above does not reflect the effects of adopting the New Revenue Standard and the New Retirement Standard. For additional information, see Note 1(b) to the Company's Condensed Consolidated Financial Statements in Part I, Item 1A of its first quarter 2018 Form 10-Q. Excludes net special items. Please refer to the Company's GAAP to Non-GAAP reconciliation in the appendix. Forecast data excludes the impact of special items and any potential increases from new joint bargaining agreements

### **Best Liquidity Amongst Network Airlines**



American continues to maintain the highest liquidity level of the network airlines





<sup>1.</sup> Total liquidity consists of unrestricted cash and short term investments, plus available undrawn revolving credit facilities. On January 1, 2018, the Company adopted the New Revenue Standard. The data presented above for the Company and other airlines reflects the effects of adopting the New Revenue Standard. For additional information, see Note 1(b) to the Company's Condensed Consolidated Financial Statements in Part I, Item 1A of its first quarter 2018 Form 10-Q.

### Our Long-Term Vision



#### Create a World Class Customer Experience

- Deliver value to all customers, especially premium customers
- · Drive operational excellence
- Strengthen our network: Grow where we have a competitive advantage



#### Make Culture a Competitive Advantage

- Create an environment that cares for frontline team members
- Invest in our team: Provide the right tools, training and facilities
- Develop innovative, inspiring, and caring leaders

#### Think Forward, Lead Forward

- Create a vibrant future; dream and deliver the right future products, partners and network
- Be nimble: Set a new standard for delivering value to market quickly

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# Ensure Long-Term Financial Strength

- Finish integration and capture the efficiencies created
- · Manage our assets like owners

# Create a World-Class Customer Experience





- Filed an application along with Qantas seeking approval to form a new joint business between North America, Australia and New Zealand
- Re-branded LGA-ORD as part of our Shuttle portfolio
- Expanded Basic Economy to certain trans-Atlantic routes, including DFW-LHR
- Introduced new, improved meals on Pacific flights
- Continued progress on renovating existing clubs and launching new clubs across the system

### Make Culture a Competitive Advantage









- Brought 7,000 leaders from around the company to Dallas for the Annual Leadership Conference
- Honored 103 team-members at the Annual Chairman's Award celebration
- Completed the transition to a new HR/People system allowing seamless integration of all HR-related matters; completed first phase of transition to new payroll system

#### **Ensure Long-Term Financial Strength**





- Returned \$498 million to shareholders through share repurchases and dividends in the quarter
- Announced an order for 47 new Boeing 787s, which will replace B767s, A330-300s and some older B777-200s
- Deferred 40 B737 MAX aircraft and 3 A321neos to better align narrowbody deliveries with retirements
- Announced an order for 15 E175 aircraft and 15 CRJ900 aircraft for delivery in 2019 and 2020
- Announced new \$2.0 billion share repurchase authorization to be completed by December 31, 2020
- Lowered the margin and extended term loan secured by South American slots, gates and routes

### Think Forward, Lead Forward











- Reached an agreement with the City of Chicago to speed the construction of three common use gates at ORD that will allow American to begin to close the competitive gate gap at that airport
- Completed all customer renovations at DFW Terminal B
- Opened five new gates at ORD Terminal 3, permitting American to provide improved service to its customers at this key competitive hub

#### **Looking Forward**



- The investments we have made are paying off...
  - Six consecutive quarters of positive unit revenue growth, record first quarter revenue
  - Youngest fleet of the big four airlines
  - Transformed customer experience product
  - Successful roll out of Basic and Premium Economy, with more to come
- AAL well positioned within industry
  - We will continue our aggressive pursuit of revenue and cost initiatives
  - Revenue gap expected to continue to close due to product, network, fleet and operational improvements
  - We will continue to play the long game and invest for the future



#### **GAAP** to non-GAAP Reconciliations



Reconciliation of Total Operating Cost per ASM Excluding Special	12 Months Ended December 31,		3 Months Ended March 31,	
Items and Fuel	2017	2016	2018	2017
	(in cents)		(in cents)	
Total operating expenses per ASM as reported	13.80	12.76	15.15	14.12
Special items per ASM:				
Total operating special items, net	(0.27)	(0.27)	(0.30)	(0.18)
Total operating expenses per ASM, excluding special items	13.53	12.50	14.85	13.93
Fuel per ASM:				
Aircraft fuel and related taxes - mainline	(2.22)	(1.85)	(2.68)	(2.18)
Aircraft fuel and related taxes - regional	(0.50)	(0.41)	(0.60)	(0.49)
Total operating expenses per ASM, excluding special items				
and fuel	10.82	10.24	11.57	11.25

#### Amounts may not recalculate due to rounding.

Note: On January 1, 2018, the Company adopted the New Revenue Standard and the New Retirement Standard. The first quarter 2017 data presented above reflects the effects of adopting the New Revenue Standard and the New Retirement Standard. The full year 2017 and 2016 data presented above does not reflect the effects of adopting the New Revenue Standard and the New Retirement Standard. For additional information, see Note 1(b) to the Company's Condensed Consolidated Financial Statements in Part I, Item 1A of its first quarter 2018 Form 10-Q.